

Rothschild & Co Continuation Limited

for the year ended 31 December 2025

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Strategic report

Principal activities

The principal activity of Rothschild & Co Continuation Limited (“R&CoCL” or “the Company”) continues to be the coordination of the activities of its operating subsidiary undertakings in the UK, Europe and Australia, which provide financial advisory services to a range of clients. The Company’s principal place of business is at New Court, St. Swithin’s Lane, London, EC4N 8AL.

Business review and key performance indicators

The financial performance of the Company primarily depends upon dividends receivable from its subsidiaries. During the year ended 31 December 2025, dividend income increased to £70 million (2024: £58.3 million). This resulted in an increase in profit to £71.8 million (2024: £53.6 million).

One of the key uncertainties to which the Company is exposed are the macroeconomic conditions in the markets in which it and its subsidiaries operate. Management has performed an assessment to determine whether there are any material uncertainties arising that could cast significant doubt on the ability of the Company to continue as a going concern. No significant issues have been noted. The Company has sufficient liquidity to continue to operate for the next 12 months even in the scenario where revenue is significantly reduced. Management has considered the going concern basis of preparation as outlined in note 1 to the financial statements.

Apart from direct investments in its subsidiary undertakings, the Company also provides funding to other entities within the Rothschild & Co SCA Group (“the R&Co Group”).

Governance and risk management

The Company is an integral part of the wider R&Co Group and, as such, the governance and risk management framework operates within the overall R&Co Group structure, while ensuring that the obligations and requirements of the Company are fully met.

The principal risks of the Company are credit risk, liquidity risk, market risk and operational risk. The financial risk management objectives and policies of the Company in respect of the use of financial instruments, together with analyses of exposures to credit risk, market risk and liquidity risk, are set out in note 2 to the financial statements.

Section 172 Statement

The Board has a duty under s172 of the Companies Act 2006 to promote the success of the Company for the benefit of its members as a whole and in doing so, to have regard (amongst other matters) to:

- a) the likely consequences of any decision in the long term,
- b) the interests of the Company’s employees,
- c) the need to foster the Company’s business relationships with suppliers, customers and others,
- d) the impact of the Company’s operations on the community and the environment,
- e) the desirability of the Company maintaining a reputation for high standards of business conduct, and
- f) the need to act fairly as between members of the Company.

During the year the Board has considered its duties under s172 and how it fulfils its obligations thereof. Given that the Company has no staff and limited suppliers, the key stakeholders are considered to be shareholders, pensioners, regulators and tax authorities.

Shareholders

The Board is appointed by the shareholders to oversee, govern and make decisions on their behalf and so is directly responsible for protecting and managing their interests in the Company. It does this by setting the strategies, policies and corporate governance structures described earlier. As part of the wider R&Co Group, some of these responsibilities are managed at a group level and described in greater detail in the R&Co Group financial statements that are available on www.rothschildandco.com/en/investor-relations/.

Strategic report

Pensioners

The Company also provides support to former members of staff by providing them with pensions. These pensions are unfunded and further detail is provided in Note 12 to the accounts.

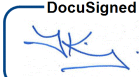
Regulators and tax authorities

The Company insists on the highest standards of professionalism and integrity from those that act on its behalf who are expected to refrain from any conduct or behaviours that could be perceived unfavourably. This extends to dealing honestly and openly with regulators and tax authorities and in compliance with all the relevant laws and regulations in place.

Environment

The Company is exempt from carbon emission disclosure requirements through virtue of consuming 40,000 kWh of energy or less in the United Kingdom during the period in which the Directors' report is prepared.

By Order of the Board

DocuSigned by:

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John King, Director

New Court, St Swithin's Lane, London EC4N 8AL

17 September 2026

Directors’ Report

The Directors present their Directors’ report and financial statements for the year ended 31 December 2025.

Principal Activities

Rothschild & Co Continuation Limited (“the Company”) co-ordinates the activities of its operating subsidiary undertakings in the UK, Australia and the rest of Europe which provide financial advisory services to a range of clients.

The Directors are satisfied that, at the time of approving the financial statements, there is a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future and, as a result, the Directors continue to adopt the going concern basis in preparing the financial statements.

Results and Dividends

The total comprehensive income for the year was £71,853,000 (2024: £53,686,000). This amount has been allocated as follows:

	2025	2024
	£’000	£’000
Interest paid to holders of perpetual instruments	-	50
Dividends paid to ordinary shareholders	70,000	58,200
Increase in retained earnings	1,853	(4,564)
Total comprehensive income	71,853	53,686

Directors

The Directors who held office during the period were as follows:

John King
Robert Leitão
Nicholas Tassell (resigned on 23 September 2025)
Nicholas Wrigley (Non-Executive)

Directors’ Indemnity

The Company has provided qualifying third-party indemnities for the benefit of its Directors. These were provided during the period and remain in force at the date of this report.

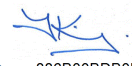
Auditor

Pursuant to section 487 of the Companies Act 2006, the auditor will be deemed to be re-appointed and KPMG LLP will therefore continue in office.

Audit Information

The Directors who held office at the date of approval of this Report of the Directors confirm that, so far as they are each aware, there is no relevant audit information of which the Company’s auditor is unaware, and each Director has taken all the steps that he ought to have taken as a Director to make himself aware of any relevant audit information and to establish that the Company’s auditor is aware of that information.

By Order of the Board

DocuSigned by:


886B00BDB0BD483...
John King, Director
New Court, St Swithin’s Lane, London EC4N 8AL
17 September 2026

Statement of Directors' responsibilities in respect of the strategic report, the Directors' report and the financial statements

The Directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK-adopted international accounting standards and applicable law.

Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable, relevant and reliable;
- state whether they have been prepared in accordance with UK-adopted international accounting standards;
- assess the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations or have no realistic alternative but to do so.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

Independent auditor's report to the members of Rothschild & Co Continuation Limited

Opinion

We have audited the financial statements of [Rothschild & Co Continuation Limited] ("the Company") for the year ended 31st December 2025 which comprise the Income Statement, Statement of comprehensive income, Balance sheet, Statement of changes in equity, Cash flow statement, , and related notes, including the accounting policies in note 1

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31st December 2025 and of its profit for the year then ended;
- have been properly prepared in accordance with ¹UK-adopted international accounting standards;and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the Company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Going concern

The directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the Company or to cease its operations, and as they have concluded that the Company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over its ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

In our evaluation of the directors' conclusions, we considered the inherent risks to the Company's business model and analysed how those risks might affect the Company's financial resources or ability to continue operations over the going concern period.

Our conclusions based on this work:

- we consider that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate;
- we have not identified, and concur with the directors' assessment that there is not, a material uncertainty related to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for the going concern period.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the Company will continue in operation.

Fraud and breaches of laws and regulations – ability to detect

Identifying and responding to risks of material misstatement due to fraud

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- Enquiring of directors and senior management and inspection of policy documentation as to the Company's high-level policies and procedures to prevent and detect fraud, including the internal audit function, and the Company's channel for "whistleblowing", as well as whether they have knowledge of any actual, suspected or alleged fraud.
- Reading Board minutes; and
- Using analytical procedures to identify any unusual or unexpected relationships.

We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

As required by auditing standards, we perform procedures to address the risk of management override of controls, in particular the risk that management may be in a position to make inappropriate accounting entries. On this audit we do not believe there is a fraud risk related to revenue recognition because of the limited opportunity to commit fraud due to the fact that the Company's primary revenue transactions are from a single source and there are no judgemental aspects involved.

We did not identify any additional fraud risks.

We performed procedures including identifying journal entries and other adjustments to test based on risk criteria and comparing the identified entries to supporting documentation. These included those posted and approved by the same users, those posted by individuals who do not typically post journal entries, entries containing key words and users with less than four postings.

Identifying and responding to risks of material misstatement related to compliance with laws and regulations

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience, and through discussion with the directors and others management (as required by auditing standards), and from inspection of the Company's regulatory and legal correspondence and discussed with the directors and other management the policies and procedures regarding compliance with laws and regulations.

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

The potential effect of these laws and regulations on the financial statements varies considerably.

Firstly, the Company is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies' legislation), distributable profits legislation, and taxation legislation and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

Secondly, the Company is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation. We identified the following areas as those most likely to have such an effect: anti-bribery, employment law, and certain aspects of company legislation recognising the financial nature of the Company's activities and its legal form. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the directors and other management and inspection of regulatory and legal correspondence, if any. Therefore, if a breach of

operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

Context of the ability of the audit to detect fraud or breaches of law or regulation

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

Strategic report and directors' report

The directors are responsible for the strategic report and the directors' report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon.

Our responsibility is to read the strategic report and the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the strategic report and the directors' report;
- in our opinion the information given in those reports for the financial year is consistent with the financial statements; and

in our opinion those reports have been prepared in accordance with the Companies Act 2006.

Matters on which we are required to report by exception

Under the Companies Act 2006, we are required to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

Directors' responsibilities

As explained more fully in their statement set out on page 5, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in

accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities.

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Signed by:

Namrata Basker

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Namrata Basker (Senior Statutory Auditor)
for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

15 Canada Square

London E14 5GL

17 September 2026



Income statement

For the year ended 31 December 2025

		2025	2024
	Note	£'000	£'000
Interest and similar income	4	8,998	12,349
Interest expense and similar charges	4	(6,366)	(9,903)
Net interest income		2,632	2,446
Dividend income	5	70,000	58,320
Trading loss		(47)	(115)
Impairment (losses) / gains on financial assets		(20)	(5)
Operating expenses	6	(103)	(6,451)
Profit before tax		72,462	54,195
Tax (charge)/credit	8	(616)	(548)
Profit after tax		71,846	53,647

Statement of comprehensive income

For the year ended 31 December 2025

		2025	2024
	Note	£'000	£'000
Profit after tax		71,846	53,647
Other comprehensive income			
Items that will not be reclassified to profit or loss			
Actuarial gains / (losses) on defined benefit pension funds	12	10	52
Income tax thereon	8	(3)	(13)
Other comprehensive income for the period, net of income		7	39
Total comprehensive income for the period		71,853	53,686
Attributable to:			
Shareholders		71,853	53,636
Holders of perpetual instruments			50
		71,853	53,686

The notes on pages 14 to 28 form an integral part of these financial statements

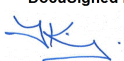


Balance sheet

At 31 December 2025

	Note	2025 £'000	2024 £'000
Assets			
Loans and advances to group companies	9	152,958	159,590
Investments in subsidiary undertakings	17	176,356	176,356
Current tax assets		2,294	366
Deferred tax assets	11	731	2,659
Total assets		332,339	338,971
Liabilities			
Due to group companies		120,592	127,607
Current tax liabilities			-
Other liabilities	10	2,036	5,038
Total liabilities		122,628	132,645
Equity			
Share capital	16	6,970	6,970
Retained earnings		202,741	199,356
Total equity		209,711	206,326
Total equity and liabilities		332,339	338,971

The financial statements on pages 10 to 28 were approved by the Board of Directors and were signed on its behalf by:

DocuSigned by:

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 John King, Director
 17 September 2026

The notes on pages 14 to 28 form an integral part of these financial statements



Statement of changes in equity

For the year ended 31 December 2025

	Share capital	Retained earnings	Perpetual instruments	Total
	£'000	£'000	£'000	£'000
At 31 December 2024	6,970	199,356	-	206,326
Profit after tax	-	71,846		71,846
Other comprehensive income (net of tax):				
Actuarial gains on defined benefit pension funds	-	7	-	7
Total comprehensive income	-	71,853		71,853
Dividends paid	-	(70,000)	-	(70,000)
Tax and sub-debt interest recognised directly in equity	-	1,532	-	1,532
At 31 December 2025	6,970	202,741	-	209,711

	Share capital	Retained earnings	Perpetual instruments	Total
	£'000	£'000	£'000	£'000
At 31 December 2023	6,970	200,789	50,000	257,759
Profit after tax	-	56,728	(3,081)	53,647
Other comprehensive income (net of tax):				
Actuarial gains on defined benefit pension funds	-	39	-	39
Total comprehensive income	-	56,767	(3,081)	53,686
Dividends paid	-	(58,200)	-	(58,200)
Perpetual instruments	-	-	(50,000)	(50,000)
Interest on perpetual instruments	-	-	(50)	(50)
-Tax thereon	-	-	3,131	3,131
At 31 December 2024	6,970	199,356	-	206,326

The notes on pages 14 to 28 form an integral part of these financial statements



Cash flow statement

For the year ended 31 December 2025

	Note	2025 £'000	2024 £'000
Cash flow from operating activities			
Profit after tax		71,846	53,647
Adjustments to reconcile net profit to cash flow from operating activities			
Non-cash items included in net profit and other adjustments			
Income tax charge		616	548
Investment in subsidiary undertakings	17	-	(355)
		616	193
Net change in operating assets and liabilities			
Net due to/from banks (excluding cash equivalents)		-	-
Loans and advances to group companies (excluding cash equivalents)	9	6,634	20,564
Income taxes received			(154)
Due to group companies		(6,100)	42,863
Accrued expenses and other liabilities		(2,997)	(8,863)
		(2,463)	54,410
Net cash flow from operating activities		69,999	108,250
Cash flow used in financing activities			
Dividends paid		(70,000)	(58,200)
Repayment of perpetual instruments		-	(50,000)
Interest paid on perpetual instruments			(50)
Other equity movements		1	-
Net cash flow used in financing activities		((69,999))	(108,250)
Net increase in cash and cash equivalents		-	-
Cash and cash equivalents at 1 January		-	-
Cash and cash equivalents at 31 December		-	-

Interest receipts and payments during the period were as follows:

	2025 £'000	2024 £'000
Interest received	10,121	12,034
Interest paid	(6,366)	(9,903)

The notes on pages 14 to 28 form an integral part of these financial statements



Notes to the financial statements

(forming part of the financial statements)

1. Summary of significant accounting policies

Rothschild & Co Continuation Limited ("the Company") is a private limited company limited by shares and incorporated in England and Wales.

Developments in reporting standards and interpretations

Standards affecting the financial statements

There were no new standards or amendments to standards that have been applied in the preparation of these financial statements.

Future accounting developments

A number of new standards, amendments to standards and interpretations are effective for accounting periods ending after 31 December 2025 and therefore have not been applied in preparing these financial statements. None of these are expected to have a significant effect on the financial statements of the Company.

Basis of preparation

These financial statements have been prepared in accordance with UK-adopted international accounting standards (adopted "IFRS").

The Company is exempt by virtue of s401 of the Companies Act 2006 from the requirement to prepare group financial statements. These financial statements present information about the Company as an individual undertaking and not about its group.

Functional and presentation currency

These financial statements are presented in sterling, which is the Company's functional currency. All amounts have been rounded to the nearest thousand, unless otherwise indicated.

Going Concern

The Company's business objectives and activities, together with the factors likely to affect its future development, performance and position are set out in the Strategic report on pages 2 to 3. In addition, the Company's objectives, its financial risk management objective and its exposures to credit, market and liquidity risk are set out in note 2 to the financial statements.

Management has performed an assessment to determine whether there are any material uncertainties that could cast significant doubt on the ability of the Company to continue as a going concern. No significant issues have been noted. In reaching this conclusion, management considered:

- The financial impact of any uncertainty on the Company's balance sheet;
- Stress tests on reasonably plausible scenarios such as a significant reduction in revenue from dividend income from investments in subsidiary and associated undertakings;
- Liquidity position based on current and projected cash resources. The Company's current liquidity is able to sustain its operations for at least a year even with a significantly reduced revenue scenario applied to both the Company and its subsidiaries from which it receives dividends

Based on the above assessment of the Company's financial position the Directors have concluded that the Company has adequate resources to continue in operational existence for the foreseeable future (for a period of at least twelve months after the date that the financial statements are signed). Accordingly, they continue to adopt the going concern basis of accounting in preparing the annual financial statements.



Notes to the financial statements

(forming part of the financial statements)

The principal accounting policies set out below have been consistently applied in the presentation of the financial statements.

Subsidiary undertakings

Investments in subsidiary undertakings are carried at cost less provisions to take account, where appropriate, of impairment in their value. Impairment losses are recognised in the income statement.

Associated undertakings

An associated undertaking is an entity in which the Company has significant influence, but not control, over the operating and financial management policy decisions. This is generally demonstrated by the Company holding in excess of 20 per cent, but no more than 50 per cent, of the voting rights.

Investments in associates are carried at cost less any impairment losses.

Foreign exchange

Foreign currency transactions are accounted for at the exchange rates prevailing at the date of the transaction. Gains and losses resulting from the settlement of such transactions, and from the translation at period end exchange rates of monetary items that are denominated in foreign currencies are recognised in the income statement.

Interest income and expense

Interest receivable and payable is recognised as interest income or expense in the income statement using the effective interest rate method.

Dividend income

Dividends receivable are recognised in the income statement when the Company's right to receive payment is established.

Financial assets and liabilities

Financial assets and liabilities are recognised on trade date and derecognised on either trade date, if applicable, or on maturity or repayment.

On initial recognition financial assets are classified as measured at: amortised cost, fair value through other comprehensive income ("FVOCI") or fair value through profit and loss ("FVTPL") based on the business model by which they are managed and their contractual cash flow characteristics. The Company only has financial assets measured at amortised cost.

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Business model assessment

The Company makes an assessment of the business model in which a financial asset is held based on the way in which the business is managed and information provided to management. The information considered includes how the performance of the asset is evaluated and reported to management; the risks that affect the performance of the business model and how those risks are managed; how managers are compensated; and the frequency and volume of historic and expected sales.

Trading income

Trading income arises from foreign exchange revaluations.

Loans and advances

Loans and advances are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market.



Notes to the financial statements

(forming part of the financial statements)

Loans and advances are initially recorded at fair value, including any transaction costs, and are subsequently measured at amortised cost using the effective interest rate method. Gains and losses arising on derecognition of loans and receivables are recognised in other operating income.

Financial liabilities

All financial liabilities are carried at amortised cost using the effective interest rate method.

Financial guarantee contracts

Financial guarantee contracts are contracts that require the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due, in accordance with the terms of a debt instrument.

Where the Company enters into financial guarantee contracts to guarantee the indebtedness of other companies within the R&Co Group, the Company considers these to be insurance arrangements and accounts for them as such. In this respect, the Company treats the guarantee contract as a contingent liability until such time as it becomes probable that it will be required to make a payment under the guarantee.

Impairment of financial assets

The Company recognises expected credit losses ("ECL") for all financial assets recognised at amortised cost.

ECLs are a probability-weighted estimate of credit losses and the Company measures it over a financial assets lifetime except for financial assets that are not credit-impaired at the reporting date and on which credit loss has not increased significantly since initial recognition, for which they are measured at 12 month ECL. ECL is estimated at the present value of all expected cash shortfalls compared to those due under the contract. For financial assets that are credit-impaired at the reporting date, the ECL is calculated as the difference between the gross carrying amount of the asset and the estimate of the present value of future cash flows.

Debt/equity classification

Under IFRS the critical feature in differentiating a debt instrument from an equity instrument is the existence of a contractual obligation of the Company to deliver cash (or another financial asset) to another entity. Where there is no such contractual obligation, the Company will classify the financial instrument as equity, otherwise it will be classified as a liability and carried at amortised cost. Under IFRS the contractual terms of the transaction takes precedence over its economic substance in determining how it should be classified.

Other assets

Other assets are held at the lower of cost and net realisable value.

Pensions

The Company's post-retirement benefit arrangements are described in note 12. The Company operates an unfunded defined benefit scheme.

Actuarial gains and losses are recognised outside profit or loss and presented in the statement of comprehensive income. The amount recognised in the balance sheet in respect of the defined benefit scheme is the present value of the defined benefit obligation at the balance sheet date. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The principal assumptions are set out in note 12. The present value of the obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid and that have terms to maturity approximating to the terms of the related pension liability.



Notes to the financial statements

(forming part of the financial statements)

Taxation

Tax payable on profits and deferred tax are recognised in the income statement, except to the extent that they relate to items that are recognised in equity, in which case the tax is also recognised in equity.

Deferred tax is provided in full, using the balance sheet liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts. Deferred tax is determined using tax rates and laws that are expected to apply when a deferred tax asset is realised, or when a deferred tax liability is settled.

Deferred tax assets, including the tax effects of income tax losses available for carry forward, are only recognised where it is probable that future taxable profits will be available against which the temporary differences can be utilised.

Dividends

Dividends paid on ordinary shares are recognised in equity in the period in which they are approved by the Board of Directors.

Accounting estimates and judgements

In preparing these financial statements, management has made judgements, estimates and assumptions about future conditions that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

Management believes that the Company's critical accounting policies for which judgement is necessarily applied are those which relate to impairment of financial assets, impairment of investment in associates and subsidiaries and provisions.

2. Financial risk management

The Company follows the financial risk management policies of a subsidiary undertaking N M Rothschild & Sons Limited and the key risks arising from the Company's activities involving financial instruments are monitored at the group level.

2.1 Credit risk

Credit risk, the risk of loss arising from client or counterparty default, arises from all exposures to clients and counterparties relating to the Company's lending and investment activities.

a. Credit risk exposure

Amongst loans and advances to group companies is an amount of £2,806,000 which, because the subsidiary does not have sufficient net assets, the Company considers to be impaired and has provided £1,788,000 against it (Stage 3 of the IFRS 9 expected credit loss hierarchy). The Company considers that there are no other exposures at the balance sheet date where the payment of interest or principal is in doubt and so expected credit allowances are calculated at Stage 1 of the IFRS 9 expected credit loss hierarchy.



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b. Credit risk concentrations

The Company monitors concentrations of credit risk by geographic location and by industry sector. The tables below show an analysis of credit risk by location and by sector.

	UK £'000	Europe £'000	Total £'000
Credit risk by location			
At 31 December 2025			
Loans and advance to group companies	48,318	104,640	152,958
Commitments and guarantees	-	148,622	148,622
Total	48,318	253,262	301,580
At 31 December 2024			
Loans and advance to group companies	59,621	99,969	159,590
Commitments and guarantees	-	159,730	159,730
Total	59,621	259,699	319,320
Credit risk by industry sector			
		2025 £'000	2024 £'000
Other related party loans, commitments and guarantees		301,580	319,320
Total		301,580	319,320

2.2 Market risk

Market risk comprises interest rate, foreign exchange, equity and debt position risk. The Company's exposure to market risk is limited to interest and foreign exchange risk and during the year exposure to market risk has continued to be small and therefore any impact of Brexit on the currency and interest rates should not have any significant impact on the Company.

Currency risk

The Company takes on exposure to the effects of fluctuations in foreign currency exchange rates on its financial position and cash flows. The table below summarises exposure to foreign currency exchange rate risk. The net positions in the table below are measured by reference to the foreign currency exposures of monetary assets and liabilities after taking account of positions in derivatives.

	Long/(short)	
	2025 £'000	2024 £'000
Euro	(116,096)	(242)
USD	-	(107)

If the value of these currencies fell by 5 per cent against sterling, then there would be a post-tax loss to the income statement of £4.3m (2024: loss £13,000).

Interest rate risk

Based on the amounts outstanding at the period end, a +/- 0.5% change in interest rates will increase/reduce profit before tax by £507,000 (2024: £151,000).

2.3 Liquidity risk

Liquidity risk is managed to ensure that the Company minimises a mismatch between assets and liabilities. It is also managed alongside a subsidiary company, N M Rothschild & Sons Limited for the Group as a whole.

The table below analyses financial assets and liabilities into relevant maturity groupings based on the remaining period, at the balance sheet date, to the contractual maturity date.



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	Demand £'000	Demand – 3m £'000	3m-1yr £'000	> 1 year £'000	Total £'000
At 31 December 2025					
Financial assets					
Loans and advances to group companies	500	96	1,329	151,033	152,958
Total	500	96	1,329	151,033	152,958
Financial liabilities					
Due to group companies	-	-	-	120,592	120,592
Total	-	-	-	120,592	120,592
At 31 December 2024					
Financial assets					
Loans and advances to group companies	611	625	1,924	156,430	159,590
Total	611	625	1,924	156,430	159,590
Financial liabilities					
Due to group companies	-	-	-	127,607	127,607
Total	-	-	-	127,607	127,607

2.4 Maturity of financial liabilities

The following tables show contractual cash flows payable by the Company on financial liabilities, analysed by remaining contractual maturity at the balance sheet date. Guarantees are included at the earliest date they can be called upon. This table does not reflect the liquidity position of the Company. Interest cash flows on loans to subsidiary undertakings are shown up to five years only, with the principal balance shown in the >5yr column.

	Demand £'000	Demand – 3m £'000	3m - 1 yr £'000	1 yr - 5 yr £'000	> 5yr	Total £'000
At 31 December 2025						
Due to group companies (including interest)	64,350	214	636	3,403	56,242	124,845
Total	64,350	214	636	3,403	56,242	124,845
Commitments and guarantees		148,622	-	-	-	148,622
At 31 December 2024						
Due to group companies (including interest)	176	214	636	80,248	50,586	131,860
Total	176	214	636	80,248	50,586	131,860
Commitments and guarantees		159,730	-	-	-	159,730

2.5 Fair value of financial assets and liabilities

The tables below analyse the fair values of financial assets and liabilities according to a three level valuation hierarchy, whereby the valuation level is determined using the following criteria:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from market data to a significant extent).

Level 3: Inputs for the asset or liability that are not based primarily on observable market data (unobservable inputs).



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Financial assets and liabilities carried at amortised cost

	Carrying value £'000	Fair value £'000	Measured using		
			Level 1 £'000	Level 2 £'000	Level 3 £'000
At 31 December 2025					
Financial assets					
Loans and advances to group companies	152,958	152,958	-	152,958	-
Total	152,958	152,958	-	152,958	-
Financial liabilities					
Due to group companies	120,592	120,592	-	120,592	-
Total	120,592	120,592	-	120,592	-
At 31 December 2024					
Financial assets					
Loans and advances to group companies	159,590	159,590	-	159,590	-
Total	159,590	159,590	-	159,590	-
Financial liabilities					
Due to group companies	127,607	127,607	-	127,607	-
Total	127,607	127,607	-	127,607	-

The fair values of loans and advances and amounts due to group companies are either materially the same as their carrying value due to their short-term maturity or regular re-pricing, or they are determined by discounting the future cashflows at market interest rates adjusted for the appropriate credit spread.

3. Capital management

The Company is managed to ensure that it remains well capitalised relative to its assets, liabilities and commitments, taking into account the capital requirements and surplus capital of subsidiary undertakings.

4. Net interest income

	2025 £'000	2024 £'000
Interest and similar income		
Loans and advances to group companies	8,998	12,349
Interest expense and similar charges		
Amounts due to group companies	(6,366)	(9,903)

5. Dividend income

	2025 £'000	2024 £'000
Dividends from subsidiary undertakings	70,000	58,320
	70,000	58,320



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6. Operating expenses

		2025	2024
	Note	£'000	£'000
Staff costs	7	78	85
Administrative expenses		25	4
Deferred consideration (see below)		-	6,362
		103	6,451

In December 2019, the Company completed the acquisition of Arrowpoint Advisory LLP and Arrowpoint Advisory Services Limited (collectively "Arrowpoint"), a UK lower mid-market financial advisory business, for initial consideration of £10,000,000 plus a variable deferred consideration with a minimum of £5,000,000. The deferred consideration above the minimum is payable to employees of Arrowpoint and is contingent on business performance as well as that those employees remain in employment with R&Co Group. The deferred consideration above the minimum has been amortised as part of operating expenses over a 5-year period. The amount charged during the year to 31 December 2025 was Nil (2024: £6,362,000)

The auditor's remuneration was as follows:

	2025	2024
	£'000	£'000
Audit of these financial statements	25	25

There were no additional non-audit related fees.

7. Staff costs

		2025	2024
	Note	£'000	£'000
Pension costs – defined benefit plans	12	96	85
Total staff costs		96	85

The average number of persons employed by the Company during the year was nil (2024: nil). The number of persons employed at the year-end was nil (2024: nil). Pension costs relate to former employees who are retired.

8. Taxation

Tax charged to the income statement:

	2025	2024
	£'000	£'000
Current tax:		
- Current period	595	559
- Prior period	-	(11)
Total current tax	595	548
Deferred tax:		
- Origination and reversal of timing differences	21	-
- Adjustment in respect of prior years	-	-
- Changes in tax rates	-	-
Total deferred tax	21	-
Total tax charged to income statement	616	548



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Tax on items (charged) / credited to other comprehensive income:

	2025	2024
	£'000	£'000
Deferred tax on actuarial losses on defined benefit pension schemes	(3)	(13)
Total tax (charged) / credited to other comprehensive income	(3)	(13)

Tax on items credited to equity:

	2025	2024
	£'000	£'000
Current tax on distributions to holders of perpetual instruments	(3,435)	(3,131)
Deferred tax on distributions to holders of perpetual instruments	1,903	-
Total tax credited to other comprehensive income	(1,532)	(3,131)

In previous years, the Company was subject to the Corporate Interest Restriction rules which restricted the deductibility of the interest expense. The Company is now in an interest income position, which means that the interest expense is able to be fully deducted. The tax credit is taken through equity as the interest on sub-debt is booked to equity.

The tax charged on income differs from the theoretical amount that would arise using the standard tax rate as follows:

	2025	2024
	£'000	£'000
Profit before tax	72,462	54,195
Tax calculated at the UK corporation tax rate of 25% (2024: 25%)	18,115	13,549
Impact on deferred tax of corporation tax rate change	-	-
Impact on current tax of corporation tax rate change	-	-
Other income not subject to tax	(17,499)	(14,580)
Other expenses not subject to tax	-	1,590
Adjustment to tax in respect of prior years	-	(11)
Total tax charged/(credited) to income statement	6	548

Further information about deferred tax is presented in note 11.

The current tax asset is a result of payments by other group companies for losses surrendered by way of group relief. Group relief allocations are made on the basis of each of the UK group companies' taxable profits and losses with the objective of utilising taxable losses by group relief when possible and so minimising the amount of losses carried forward to future years.

Pillar Two income taxes legislation have been enacted in France, where the group's parent company, Rothschild & Co SCA, is incorporated. The legislation was effective from 1 January 2024. Under the legislation, the parent company is required to pay, in France, top-up tax on profits of its subsidiaries that are taxed at an effective tax rate of less than 15 per cent. No top-up tax due in the group's UK entities.



Notes to the financial statements

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9. Loans and advances

	2025 £'000	2024 £'000
Loans and advances to group companies:		
Group companies	154,804	161,415
Allowance for expected credit losses	(1,846)	(1,825)
	152,958	159,590

Interest income on impaired loans and advances to group companies was £nil (2024: £nil).

The movement in the allowance for expected credit losses is as follows:

	Lifetime ECL (significant increase in risk) £'000	Lifetime ECL (impaired assets) £'000	Total £'000
At 31 December 2024	37	1,788	1,825
Debit to income statement	21	-	21
At 31 December 2025	58	1,788	1,846

	Lifetime ECL (significant increase in risk) £'000	Lifetime ECL (impaired assets) £'000	Total £'000
At 31 December 2023	32	1,788	1,820
Credit to income statement	5	-	5
At 31 December 2024	37	1,788	1,825

There have been no transfers between the stages during the year (2024: none).

10. Other liabilities

	Note	2025 £'000	2024 £'000
Defined benefit pension liabilities	12	1,747	1,838
Deferred consideration		226	3,159
Other liabilities		63	41
		2,036	5,038



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11. Deferred income taxes

Deferred taxes are calculated on all temporary differences under the liability method using tax rates that have been substantively enacted at the balance sheet date and that are expected to apply when the temporary difference is realised. The current UK corporation tax rate is 25 per cent and is reflected in the carrying value of deferred tax. The movement on the deferred tax account is as follows:

	2025	2024
	£'000	£'000
At beginning of period	2,659	496
Recognised in income		
Income statement charge	(21)	-
Adjustment in relation to prior years	-	-
Changes in tax rates	-	-
Recognised in equity		
Carried forward interest allowance	(1,904)	2,176
Defined benefit pension arrangements	(3)	(13)
At end of period	731	2,659

Deferred tax assets are attributable to the following items:

	2025	2024
	£'000	£'000
Pension and other post-retirement benefits	459	482
Carried forward interest allowance	271	2,176
Allowance for credit losses	1	1
	731	2,659

The deferred tax credit in the income statement comprises the following temporary differences:

	2025	2024
	£'000	£'000
Pensions and other post-retirement benefits	21	-
	21	-

At the reporting date, the company has unused cumulative disallowed net interest expense carried forward of £1.0m (2024: £6.0m) available to be reactivated against disallowed interest. A deferred tax asset has been fully recognised in respect of the carried forward interest expense.

12. Retirement benefit obligations

The Company has unfunded obligations in respect of pensions and other post-retirement benefits.

Actuarial gains and losses are recognised in full in the period in which they occur, outside the income statement and presented in other comprehensive income.

The latest formal actuarial valuation of the obligation was carried out as at 31 March 2022 and has been rolled forward for IAS 19 purposes to 31 December 2025 by qualified independent actuaries. As required by IAS 19, the value of the defined benefit obligation and current service cost has been measured using the projected unit credit method.



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The principal actuarial assumptions used as at the balance sheet date were as follows:

	2025	2024	2023
Discount rate	5.5%	5.5%	4.5%
Retail price inflation	2.8%	3.1%	3.0%
Consumer price inflation	2.1%	2.4%	2.2%
Life expectancy of a pensioner aged 60:			
Male	28.1	28.4	28.4
Female	30.1	30.1	29.9

The movement in the net defined benefit obligation is as follows:

	2025 £'000	2024 £'000
At beginning of period	1,838	1,976
Interest cost	96	85
Remeasurements due to:		
- changes in financial assumptions	(34)	(115)
- changes in demographic assumptions	(15)	2
- experience gains/(losses)	39	61
Benefits paid	(177)	(171)
At end of period	1,747	1,838

Amounts recognised in the income statement are as follows:

	Note	2025 £'000	2024 £'000
Interest cost		96	85
Total (included in staff costs)	7	96	85

Amounts recognised in the statement of comprehensive income:

	2025 £'000	2024 £'000
Actuarial gains / (losses) recognised in the period	10	52
Cumulative actuarial losses recognised in the statement of comprehensive income	(712)	(722)

13. Contingent liabilities and commitments

	2025 £'000	2024 £'000
Guarantees		
Guarantees given in respect of related parties	148,622	159,730



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14. Dividends per share

	2025		2024	
	Per share	£'000	Per share	£'000
Ordinary shares				
Dividends paid	£10.04	70,000	£8.35	58,200
		70,000		58,200

15. Transactions with related parties

Amounts receivable from related parties of the Company are as follows:

	2025	2024
	£'000	£'000
Amounts due from parent company	15,968	15,355
Amounts due from subsidiary undertakings	31,149	31,259
Amounts due from other group companies	105,841	112,976

Amounts receivable include loans to related parties and accrued interest thereon. Loans are made in the ordinary course of business and on substantially the same terms as comparable transactions with third parties.

Amounts payable to related parties of the Company are as follows:

	2025		2024	
	Deposits	Perpetual instruments	Deposits	Perpetual instruments
	£'000	£'000	£'000	£'000
Amounts due to subsidiary undertakings				
- subordinated	-	-	-	-
- other	120,592	-	127,607	-

Amounts payable include deposits taken in the ordinary course of business and on substantially the same terms as comparable transactions with third parties.

Amounts recognised in the income statement of the Company in respect of related party transactions are as follows:

	Parent company	Subsidiary undertakings	Other related parties	Total
	£'000	£'000	£'000	£'000
Year ended 31 December 2025				
Interest receivable	649	1,171	7,178	8,998
Interest payable	-	-	(6,366)	(6,366)
Administrative expenses	-	-	-	-
Dividends received	-	70,000	-	70,000
Year ended 31 December 2024				
Interest receivable	460	1,426	10,463	12,349
Interest payable	-	-	(9,903)	(9,903)
Administrative expenses	-	-	-	-
Dividends received	-	58,320	-	58,320



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Guarantees made on behalf of related parties of the Company are as follows:

	2025	2024
	£'000	£'000
Guarantees made on behalf of subsidiary undertakings	148,622	159,730

The amounts above reflect guarantees of perpetual subordinated notes issued by Rothschild & Co Continuation Finance (CI) Limited and Rothschild & Co Continuation Finance BV, both subsidiaries of the Company.

16. Share capital

	2025	2024
	£'000	£'000
Allotted, called up and fully paid		
Equity interests		
6,970,480 ordinary shares of £1 each	6,970	6,970
	6,970	6,970

17. Investments in subsidiary undertakings

	2025	2024
	£'000	£'000
Cost at beginning of period	176,356	176,001
Acquisition	-	355
Cost at end of period	176,356	176,356

The subsidiary undertakings of the Company as at 31 December 2025 are detailed in note 19.

18. Remuneration of directors

The amount receivable by the Directors in respect of their services to the Company during the year was £nil (2024: £nil).

19. Parent undertaking and ultimate holding company

The largest group in which the results of the Company are consolidated is that headed by Rothschild & Co Concordia SAS, incorporated in France, and whose registered office is at 23bis, avenue de Messine, 75008 Paris. The smallest group in which they are consolidated is that headed by Rothschild & Co SCA, a French private limited partnership whose registered office is also at 23bis, avenue de Messine, 75008 Paris. The accounts are available on Rothschild & Co website at www.rothschildandco.com.

The Company's immediate parent company is Rothschild & Co Continuation Holdings AG, incorporated in Switzerland and whose registered office is at Baarerstrasse 95, 6301 Zug.



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20. Subsidiary undertakings

The subsidiary undertakings of the Company as at 31 December 2025 are detailed below. All subsidiary undertakings are registered in England and Wales except where otherwise indicated.

	Percentage ownership	
	%	%
<i>The following companies are incorporated in England and Wales and have their registered offices at New Court, St Swithin's Lane, London EC4N 8AL:</i>		
Five Arrows Finance Limited*		100
Lanebridge Holdings Limited*		100
Lanebridge Investment Management Limited*		100
Marplace (Number 480) Limited*		100
New Court Securities Limited*		100
Arrowpoint Advisory Services Limited		100
N M Rothschild & Sons Limited		100
O C Investments Limited*		100
RJVTMCO UK Limited*		99
Rothschild & Co Australia Holdings Limited*		100
Rothschild & Co Holdings Limited		100
Rothschild & Co Nominees Limited*		100
Rothschild & Co Continuation Finance PLC*		100
Rothschild & Co Continuation Finance Holdings Limited		100
Second Continuation Limited		100
Shield Trust Limited*		100
Shield MBCA Limited*		100
Walbrook Assets Limited		100
<i>The following companies are incorporated overseas:</i>		
Rothschild & Co Australia Limited* (incorporated in Australia with registered office at Level 34, 88 Phillip Street, Sydney, NSW 2000)		100
Elsinore Part. e Serv. Ltda*. (incorporated in Brazil with registered office at Av. Brigadeiro Faria Lima 2055/18o. Andar, Jardim Paulistano - São Paulo, SP - 01451-000)		100
Rothschild & Co Asset Management Holdings CI Limited (incorporated in Guernsey, C.I. with registered office at St. Peter Port House, Sausmarez St, St. Peter Port)		100
Rothschild & Co Continuation Finance (CI) Limited (incorporated in Guernsey, C.I. with registered office at PO Box 58, St Julians Court, St. Peter Port)		100
Rothschild & Co Continuation Finance BV* (incorporated in The Netherlands with registered office at Ankersmidplein 2, 1506 CK Zaandam)		83.5
Rothschild & Co Europe BV* (incorporated in The Netherlands with registered office at Ankersmidplein 2, 1506 CK Zaandam), which owns the following subsidiaries:		50
Rothschild & Co Deutschland GmbH* (incorporated in Germany with registered office at Börsenstrasse 2-4, 60313 Frankfurt.)	100	
Rothschild & Co Italia SpA*. (incorporated in Italy with registered office at Via Santa Radegonda 8, 20123 - Milan)	90.45	
RothschildCo Espana S.A.* (incorporated in Spain with registered office at Paseo de la Castellana 35, 3 planta, 28046 Madrid)	98	
Rothschild and Co Kurumsal Finansman Hizmetleri Limited Sirketi* (incorporated in Turkey with registered office at Akmerkez Rezidans Apart Otel No. 14D2, Akmerkez IS Mekezi Yani, Nispetiye Caddesi, 34340 Etiler, Istanbul.)	99	
Rothschild & Co Polska Sp. z o.o.* (incorporated in Poland with registered office at Rondo 1 Tower, 35th Floor, Warsaw, 00-124)	100	
Rothschild & Co CIS BV* (incorporated in The Netherlands with registered office at Ankersmidplein 2, 1506 CK Zaandam)	100	
Rothschild & Co Middle East Limited* (incorporated in Dubai with registered office at DIFC, Gate Village 7, Level 5, PO Box 506570, Dubai)	100	
Rothschild & Co Doha LLC* (incorporated in Qatar with registered office at 1429, 14th Floor, PO Box 31316, Affardan Office Towers, West Bay, Doha)	100	
Rothschild & Co Israel BV* (incorporated in The Netherlands with registered office at Ankersmidplein 2, 1506 CK Zaandam)	100	
Rothschild & Co Nordic AB* (incorporated in Sweden with registered office at Strandvagen 1, Stockholm, SE 11451)	100	

*held by subsidiary undertakings